Page 1 of 6

## **DECLARATION OF OLIVIER ERNST**

I, Olivier Ernst, declare as follows:

- 1. I am a Senior Vice President, Direct to Player, at Ubisoft Entertainment, Inc., an affiliated company of Ubisoft, Inc. ("Ubisoft") I am in charge of Ubisoft's online store (Ubisoft Store) and subscription products (Ubisoft+). The facts stated herein are known to me personally and, if called as a witness, I could and would testify competently thereto under oath.
- 2. In the chart below, I identify the specific Ubisoft materials that Valve and Ubisoft seek to maintain under seal, and I explain why (a) it is important that such materials remain confidential and (b) the harm that could result if such materials were publicly disclosed.

	_			Confidentiality	Why Important It	Harm if Publicly
Docket No.	Page	Line	Exhibit	Designation	Remain Confidential	Disclosed
454.6 Gowrisankaran Rebuttal Merits Report	53	52	¶91(b)	Highly confidential	# Commercial sensitivity: internal performance & exposure of competitive advantage  # Negotiation leverage: such figures could be used against Ubisoft in future negotiations	# Competitive disadvantage (a competitor could decide to exploit this data to evolve their offerings to gain market share)  # Potential negative impact on business relationships with other partners
					# Protection of Ubisoft distribution strategy: direct business (B2C) vs business with partners (B2B)	# Misinterpretation of the data could generate false news and potential speculation
450.3 & 454.4 6 Corrected Chiou Opening Merits Report	5		Highly confidential	# Commercial sensitivity: internal data showing customers' behavior	# Potential negative impact on business relationships with other partners	
					# Negotiation leverage: such figures could be used against Ubisoft in future negotiations with	# Overreaction from Steam users spreading a negative sentiment toward Ubisoft Connect
					# Data Protection on customers' behavior within the PC ecosystem	# Misinterpretation of the data could generate false news and potential speculation

450.3 & 454.4 Corrected Chiou Opening Merits Report	6	5		Highly confidential	# Commercial sensitivity: internal data showing customers' behavior	# Potential negative impact on business relationships with other partners
					# Negotiation leverage: such figures could be used against Ubisoft in future negotiations with	# Overreaction from Steam users spreading a negative sentiment toward Ubisoft Connect
					other partners	# Misinterpretation of the data could generate
					# Data Protection on customers' behavior within the PC	false news and potential speculation
450.3 & 454.4 Corrected Chiou Opening Merits Report	82	81	Exhibit 3	Highly confidential	# Commercial sensitivity: internal data showing customers' behavior	# Potential negative impact on business relationships with other partners
					# Negotiation leverage: such figures could be used against Ubisoft in future negotiations with	# Overreaction from Steam users spreading a negative sentiment toward Ubisoft Connect
					# Data Protection on customers' behavior within the PC	# Misinterpretation of the data could generate false news and potentia speculation
450.3 & 454.4 Corrected Chiou Opening Merits Report	82	81	Exhibit 3	Highly confidential	# Commercial sensitivity: internal data showing customers' behavior	# Potential negative impact on business relationships with other partners
					# Negotiation leverage: such figures could be used against Ubisoft in future negotiations with	# Overreaction from Steam users spreading a negative sentiment toward Ubisoft Connect
					# Data Protection on customers' behavior within the PC ecosystem	# Misinterpretation of the data could generate false news and potentia speculation
450.3 & 454.4 Corrected Chiou Opening Merits Report	82- 83	81-82	¶135	Highly confidential	# Commercial sensitivity: internal performance & exposure of competitive advantage	# Competitive disadvantage (a competitor could decide to exploit this data to evolve their offerings to gain market share)

					# Negotiation leverage: such figures could be used against Ubisoft in future negotiations	# Potential negative impact on business relationships with other partners
					# Protection of Ubisoft distribution strategy: direct business (B2C) vs business with partners (B2B)	# Misinterpretation of the data could generate false news and potential speculation
450.3 & 454.4 Corrected Chiou Opening Merits Report	174	173	¶301	Highly confidential	# Commercial sensitivity: internal performance & exposure of competitive advantage  # Negotiation leverage: such figures could be used against Ubisoft in future negotiations	# Competitive disadvantage (a competitor could decide to exploit this data to evolve their offerings to gain market share)  # Potential negative impact on business relationships with other partners
					# Protection of Ubisoft distribution strategy: direct business (B2C) vs business with partners (B2B)	# Misinterpretation of the data could generate false news and potential speculation
450.3 & 454.4 Corrected Chiou Opening Merits Report	174	173	n.533	Highly confidential	# Sensitive strategic communication including Ubisoft plans and proprietary information  # Confidential business information to be protected from the competition  # Potential violation	# Overreaction from Steam users spreading a negative sentiment toward Ubisoft Connect  # Potential in damaging business relationships and Ubisoft reputation
450.3 & 454.4 Corrected Chiou Opening Merits Report	174	173	¶302	Highly confidential	of existing NDAs  # Commercial sensitivity: internal performance & exposure of competitive advantage including specific margins  # Negotiation	# Competitive disadvantage (a competitor could decide to exploit this data to renegotiate a contract)  # Potential negative impact on business relationships with other
					leverage: such figures could be used against Ubisoft in future negotiations	partners  # Misinterpretation of the data could generate

					# Protection of Ubisoft distribution strategy: direct business (B2C) vs business with partners (B2B)	false news and potential speculation
450.3 & 454.4 Corrected Chiou Opening Merits Report	174	173	¶303	Highly confidential	# Commercial sensitivity: internal data showing customers' behaviour	# Potential negative impact on business relationships with other partners
					# Negotiation leverage: such figures could be used against Ubisoft in future negotiations with other partners	# Overreaction from Steam users spreading a negative sentiment toward Ubisoft Connect # Misinterpretation of
					# Data Protection on customers' behavior within the PC ecosystem	the data could generate false news and potential speculation
450.3 & 454.4 Corrected Chiou Opening Merits Report	175	174	Exhibit 17	Highly confidential	# Commercial sensitivity: internal data showing customers' behavior	# Potential negative impact on business relationships with other partners
					# Negotiation leverage: such figures could be used against Ubisoft in future negotiations with other partners	# Overreaction from Steam users spreading a negative sentiment toward Ubisoft Connect  # Misinterpretation of the data could generate
					# Data Protection on customers' behavior within the PC ecosystem	false news and potentia speculation
450.3 & 454.4 Corrected Chiou Opening Merits Report	175	174	Exhibit 17	Highly confidential	# Commercial sensitivity: internal data showing customers' behavior	# Potential negative impact on business relationships with other partners
					# Negotiation leverage: such figures could be used against Ubisoft in future negotiations with	# Overreaction from Steam users spreading a negative sentiment toward Ubisoft Connect
					other partners  # Data Protection on customers' behavior within the PC	# Misinterpretation of the data could generate false news and potential speculation

I declare under penalty of perjury under the laws of the united States California that the foregoing is true and correct. Executed on August 14, 2025, at Montreal, Quebec, Canada.

Olivier Ernst 0890FEFAA343483.

Olivier Ernst